

Report of the Directors and

Financial Statements

for the Period

1 June 2017 to 30 June 2018

for

Lincoln City Football Club  
Company Limited

Lincoln City Football Club  
Company Limited

Contents of the Financial Statements  
for the Period 1 June 2017 to 30 June 2018

	<b>Page</b>
<b>Company Information</b>	1
<b>Report of the Directors</b>	2
<b>Chartered Accountants' Report</b>	6
<b>Income Statement</b>	7
<b>Balance Sheet</b>	8
<b>Notes to the Financial Statements</b>	10
<b>Group Consolidated Balance Sheet</b>	19

**Lincoln City Football Club**  
**Company Limited**

**Company Information**  
**for the Period 1 June 2017 to 30 June 2018**

**DIRECTORS:** R G Bates  
Lincoln City Supporters' Society Ltd  
S L Tointon  
C H Nates  
I Reeve  
R I Clarke  
J S Wright  
G D Levine  
H F F Kok  
R J Clarke  
D Lowes  
S A Melnick

**SECRETARY:** C J Hubbard

**REGISTERED OFFICE:** Sincil Bank Stadium  
Sincil Bank  
LINCOLN  
Lincolnshire  
LN5 8LD

**REGISTERED NUMBER:** 00045611 (England and Wales)

**ACCOUNTANTS:** Nicholsons  
Chartered Accountants  
Newland House  
The Point  
Weaver Road  
LINCOLN  
Lincolnshire  
LN6 3QN

**BANKERS:** The Co-operative Bank  
16 Saltergate  
LINCOLN  
Lincolnshire  
LN2 1DG

**Lincoln City Football Club**  
**Company Limited**

**Report of the Directors**  
**for the Period 1 June 2017 to 30 June 2018**

The directors present their report with the financial statements of the company for the period 1 June 2017 to 30 June 2018.

**PRINCIPAL ACTIVITY**

The principal activity of the company in the period under review was that of running a professional football club together with related and ancillary operations.

**REVIEW OF BUSINESS**

The results for the period and financial position of the company are shown in the annexed financial statements, which cover a period of 13 months from 1 June 2017 to 30 June 2018.

	2018 £000	2017 £000	2016 £000
Turnover	5,285	4,682	1,341
Staff Costs	4,429	2,562	1,161
Profit/(loss) before taxation	(1,089)	1,280	(419)

No dividend is recommended.

Our aim as Board of Directors is to create an environment that provides the conditions for sustainable sporting and commercial success. We are delighted to report that the club continues to demonstrate upward momentum with progress both on and off the field.

The 2017/18 season saw a return to the English Football League for the first time in six years following the success of winning the Vanarama National League in the previous season. The club performed well on its return to League 2 football and finished in a highly credible seventh position although ultimately faced elimination in the semi-final of the promotion play-offs.

It was however in the Checktrade Trophy competition that the club excelled, making a first ever Wembley appearance in its 134 year history in the final against League One Shrewsbury Town. The 1-0 victory in front of nearly 30,000 Imps fans was the clubs first major cup success in its history.

Our progress as a club is reflected in the strengthening of engagement with fans. We continued to grow attendances in League 2 after a near doubling in average attendances in the previous season, with a further 70% increase achieved for the 2017/18 season. Of particular significance was the increase in season tickets sold from approximately 1,200 to 5,200 for our first season back in the EFL. Season ticket sales showed further growth for the current season, climbing to a remarkable 6,200.

One of the most important decisions and actions taken during the summer of 2017 was to search for a Chief Executive. It was clear that the complexities and compliance required by the football authorities had increased significantly since the club was last in the EFL and thus the demands on our people would grow considerably. As a result, we were delighted to appoint Liam Scully to that position and he joined us shortly after the start of the season from Doncaster Rovers.

The on-field target at the start of the year was to provide a competitive first team budget in order to enable a challenge for a top seven finish. According to League 2 benchmarking, we were ranked just below half way for Total Player Costs after the summer transfer window. With attendances remaining buoyant, progress in the Checktrade Trophy and the prospect for increased investment into the club, we took a decision to adopt a more ambitious strategy in the second half of the season.

**Lincoln City Football Club**  
**Company Limited**

**Report of the Directors**  
**for the Period 1 June 2017 to 30 June 2018**

The most significant action during this period saw our management team of Danny and Nicky Cowley agree to extend their contracts to the end of June 2022. We are delighted that despite attention from clubs in higher divisions Danny and Nicky have agreed to commit to our club and importantly to relocate their families to Lincoln and we welcome them all to our beautiful city.

In the winter transfer window, we brought in Tom Pett and James Wilson and secured the return of Lee Frecklington to his boyhood club. There was also significant activity in the loan market. Importantly we were also able to extend the contracts of two of our key players, Michael Bostwick and Neal Eardley. Following this increased expenditure, the final benchmarking report for the season saw us move into the top ten for Total Player Costs in League 2.

A noteworthy development during the financial period was the location of suitable leasehold land near RAF Scampton to build an Elite Performance Centre for the first team. This training complex will ensure that we have the facilities required to help the team operate at the highest possible level. A significant portion of the excess cash generated from our FA Cup run in 2016/17 helped fund the major portion of the new complex. We are also grateful for the many fans that took up bonds to help provide funding for this transformative project.

The balance sheet remains strong with net group cash resources of close to 2.4 million. This was supported by strong season ticket sales for the current season as well as further equity injections of 0.7 million. All loans owing to former directors were repaid and the only significant debt remaining on the balance sheet are the amounts owing in respect of bonds held by fans of the club (0.6 million).

As reflected in the Income Statement, the company's turnover increased from 4.7 million in the prior year to 5.3 million. With the club back in the Football League, EFL distributions and Premier League solidarity payments contributed significantly as did the increase in league attendances. There was a boost also from the Checkatrade Trophy run, despite expected revenue from the final disappointing because of high venue costs. The sale of Sean Raggett and Alex Woodyard also increased turnover. It should however be remembered that the prior year figures were significantly boosted by the exceptional FA Cup run during that season.

Cost of sales and administration expenses increased significantly from 2.9 million and 0.8 million to 5.0 million and 1.4 million respectively. This contributed towards the club incurring a loss for the period of 1.1 million. It should however be noted that the current financial period is for 13 months, which includes an additional June, a month where very little revenue is generated. The year-end changed in order to align with the reporting period of the EFL.

Staff costs increased significantly from 2.6 million to 4.1 million on an annualised basis. Higher player costs, retention of team management, additional backroom staff and the need for additional staff to cater for the jump from non-league to league football all contributed towards this increase.

**DIRECTORS**

The directors set out in the table below have held office during the whole of the period from 1 June 2017 to the date of this report unless otherwise stated.

**Lincoln City Football Club**  
**Company Limited**

**Report of the Directors**  
**for the Period 1 June 2017 to 30 June 2018**

DIRECTORS - continued

Other changes in directors holding office are as follows:

R Dorrian - resigned 4.6.18

Lindum Group Limited - resigned 20.4.18

D Lowes and S A Melnick were appointed as directors after 30 June 2018 but prior to the date of this report.

K Cooke and D A Parman ceased to be directors after 30 June 2018 but prior to the date of this report.

The beneficial interests of the directors holding office at 30 June 2018 in the shares of the company, according to the register of directors' interests, were as follows:

	30.6.18	1.6.17 or date of appointment if later
Ordinary 50p shares of 50p each		
K Cooke	3,700	3,100
R G Bates	3,700	3,100
Lincoln City Supporters' Society Ltd	75,512	75,511
D A Parman	6,700	6,700
S L Tointon	5,800	5,000
C H Nates	200	200
I Reeve	5,200	4,600
R I Clarke	600	-
J S Wright	-	-
G D Levine	-	-
H F F Kok - appointed 19.4.18	200	-
R J Clarke - appointed 19.4.18	144,900	-

These directors did not hold any non-beneficial interests in the shares of the company.

**Lincoln City Football Club**  
**Company Limited**

**Report of the Directors**  
**for the Period 1 June 2017 to 30 June 2018**

**REVIEW POST THE END OF THE YEAR**

We have continued to embrace change recognising that it needs to be managed, communicated and executed well for it to make us better and have a positive effect. Whilst not always getting it 100% right our commitment to relentless improvement remains.

It is pleasing to note the first team has fully completed its move to the Elite Performance Centre, albeit a little later than expected. Importantly however the first team has been able to use the pitches at the new complex since pre-season while enjoying the superb facilities and hospitality at nearby Bishop Burton College.

The recent summer transfer window has seen us invest heavily in the team. Notably we broke our transfer record with the signing of John Akinde from Barnet. We have also invested in Danny and Nicky's backroom team, significantly enhancing our recruitment process. An important addition has been that of Jez George as Head of Football on a consultancy basis.

We are pleased that the team has made a strong start to its second League 2 season and we hope to improve on last season's semi-final play-off exit.

Four new investors have recently taken stakes in Lincoln City Holdings. These funds are available and will in turn be invested in the club when required.

**MEDIUM TERM STRATEGY**

We are at a pivotal moment as a club. We have momentum thanks to a remarkable two years of success and progress. We believe this represents a rare opportunity to transform the running of the club and attempt to establish ourselves higher in the football pyramid.

We recognise that we are in a development and growth phase requiring significant investment in assets, systems and people, which will have a negative effect on the income statement in the immediate future. It is critical however that we ensure that these investments deliver their expected returns in order to ensure the long-term sustainability of the club.

We believe that the structure of the board and diverse ownership allow us to seek out like-minded individuals who together with existing investors will continue to fund this growth phase.

We are also committed to searching out ways to make us more than just a football club, by giving back to the community and making lives better. The recently rebranded Lincoln City Foundation will play a critical role in delivering our community strategy.

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

**ON BEHALF OF THE BOARD:**



.....  
C H Nates - Director

Date: 4/2/19

**Chartered Accountants' Report to the Board of Directors**  
**on the Unaudited Financial Statements of**  
**Lincoln City Football Club**  
**Company Limited**

In order to assist you to fulfil your duties under the Companies Act 2006, we have prepared for your approval the financial statements of Lincoln City Football Club Company Limited for the period ended 30 June 2018 which comprise the Income Statement, Balance Sheet and the related notes from the company's accounting records and from information and explanations you have given us.

As a practising member firm of the Institute of Chartered Accountants in England and Wales (ICAEW), we are subject to its ethical and other professional requirements which are detailed within the ICAEW's regulations and guidance at <http://www.icaew.com/en/membership/regulations-standards-and-guidance>.

This report is made solely to the Board of Directors of Lincoln City Football Club Company Limited, as a body, in accordance with our terms of engagement. Our work has been undertaken solely to prepare for your approval the financial statements of Lincoln City Football Club Company Limited and state those matters that we have agreed to state to the Board of Directors of Lincoln City Football Club Company Limited, as a body, in this report in accordance with ICAEW Technical Release 07/16AAF. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Lincoln City Football Club Company Limited and its Board of Directors, as a body, for our work or for this report.

It is your duty to ensure that Lincoln City Football Club Company Limited has kept adequate accounting records and to prepare statutory financial statements that give a true and fair view of the assets, liabilities, financial position and loss of Lincoln City Football Club Company Limited. You consider that Lincoln City Football Club Company Limited is exempt from the statutory audit requirement for the period.

We have not been instructed to carry out an audit or a review of the financial statements of Lincoln City Football Club Company Limited. For this reason, we have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the statutory financial statements.

Nichols

Nicholsons  
Chartered Accountants  
Newland House  
The Point  
Weaver Road  
LINCOLN  
Lincolnshire  
LN6 3QN

Date: 5/2/19 .....

This page does not form part of the statutory financial statements



**Lincoln City Football Club  
Company Limited**

**Income Statement  
for the Period 1 June 2017 to 30 June 2018**

	Notes	Period 1.6.17 to 30.6.18 £	Year Ended 31.5.17 £
TURNOVER		5,284,951	4,681,977
Cost of sales		5,031,313	2,873,643
GROSS PROFIT		253,638	1,808,334
Administrative expenses		1,443,373	825,346
		(1,189,735)	982,988
Other operating income		117,057	310,383
OPERATING (LOSS)/PROFIT	4	(1,072,678)	1,293,371
Amounts written off investments		6,303	-
		(1,078,981)	1,293,371
Interest payable and similar expenses		10,504	13,773
(LOSS)/PROFIT BEFORE TAXATION		(1,089,485)	1,279,598
Tax on (loss)/profit	5	-	20,204
(LOSS)/PROFIT FOR THE FINANCIAL PERIOD		(1,089,485)	1,259,394

The notes form part of these financial statements

**Lincoln City Football Club**  
**Company Limited (Registered number: 00045611)**

**Balance Sheet**  
**30 June 2018**

	Notes	2018		2017	
		£	£	£	£
<b>FIXED ASSETS</b>					
Intangible assets	6		677,934		35,208
Tangible assets	7		2,439,799		1,690,857
Investments	8		4		1
			<u>3,117,737</u>		<u>1,726,066</u>
<b>CURRENT ASSETS</b>					
Stocks		7,223		5,251	
Debtors	9	3,112,745		2,816,560	
Cash at bank and in hand		64,850		268,133	
			<u>3,184,818</u>		<u>3,089,944</u>
<b>CREDITORS</b>					
Amounts falling due within one year	10	3,617,114		1,938,484	
			<u>(432,296)</u>		<u>1,151,460</u>
<b>NET CURRENT (LIABILITIES)/ASSETS</b>					
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>					
			2,685,441		2,877,526
<b>CREDITORS</b>					
Amounts falling due after more than one year	11		602,276		381,768
			<u>2,083,165</u>		<u>2,495,758</u>
<b>NET ASSETS</b>					
<b>CAPITAL AND RESERVES</b>					
Called up share capital			4,327,074		3,650,182
Revaluation reserve	14		830,200		830,200
Retained earnings			(3,074,109)		(1,984,624)
			<u>2,083,165</u>		<u>2,495,758</u>
<b>SHAREHOLDERS' FUNDS</b>					

The notes form part of these financial statements

**Lincoln City Football Club**  
**Company Limited (Registered number: 00045611)**

**Balance Sheet - continued**  
**30 June 2018**

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the period ended 30 June 2018.

The members have not required the company to obtain an audit of its financial statements for the period ended 30 June 2018 in accordance with Section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for:

- (a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its profit or loss for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements have been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved by the Board of Directors on 4/2/19 and were signed on its behalf by:



.....  
C H Nates - Director

The notes form part of these financial statements

**Lincoln City Football Club**  
**Company Limited**

**Notes to the Financial Statements**  
**for the Period 1 June 2017 to 30 June 2018**

1. STATUTORY INFORMATION

Lincoln City Football Club Company Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. ACCOUNTING POLICIES

**Basis of preparing the financial statements**

These financial statements have been prepared in accordance with the provisions of Section 1A "Small Entities" of Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets.

**Turnover**

Turnover represents gate monies, league levy and cup pool, advertising and sponsorship income, bar and catering, retail shop and all weather pitch income, excluding Value Added Tax.

Income received in advance is classed as deferred income and does not form part of the current years turnover,

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 10% on cost, 5% on cost and 2% on cost
Equipment	- 20% on cost
All weather pitch	- 10% on cost and 2% on cost
Motor vehicles	- 20% on reducing balance

**Investments in subsidiaries**

Investments in subsidiary undertakings are recognised at cost.

**Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

**Lincoln City Football Club**  
**Company Limited**

**Notes to the Financial Statements - continued**  
**for the Period 1 June 2017 to 30 June 2018**

2. ACCOUNTING POLICIES - continued

Financial instruments

Only basic financial instruments as defined in FRS 102 are held. Financial assets and financial liabilities are recognised in the accounts only when the entity becomes party to the contractual provisions of the instrument and their measurement basis is as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at transaction price.

Financial liabilities - trade creditors, accruals and other creditors are basic financial instruments, and are measured at amortised cost. Where a financial liability constitutes a financing transaction it is initially and subsequently measured at the present value of future payments, discounted at a market rate of interest.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

Taxation

Taxation for the period comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the period end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

**Lincoln City Football Club**  
**Company Limited**

**Notes to the Financial Statements - continued**  
**for the Period 1 June 2017 to 30 June 2018**

2. ACCOUNTING POLICIES - continued

**Hire purchase and leasing commitments**

Assets obtained under hire contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to the profit and loss account over the relevant period. The capital element of the future payments is treated as a liability.

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease.

**Pension costs and other post-retirement benefits**

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

Pensions are paid to some employees' personal pension plans. These costs are charged to the profit and loss account as they occur.

**Government grants**

Government grants received are treated as deferred creditors and credited to the profit and loss account over the estimated useful life of the relevant fixed assets.

**Deferred income**

Deferred income comprises amounts received from sponsorship, season tickets and other income which is released to the profit and loss on a straight line basis over the period to which it relates.

**Transfer fees**

Transfer fees and other costs associated with the acquisition of players, management and professional department support team' registrations are capitalised as intangible fixed assets. These costs are amortized over the period of the players, management and professional department support team contracts adjusted for any agreed extensions. These costs are adjusted when the amortised value exceeds the amount recoverable through use or sale. Future costs which may become due are recognised within the original cost of acquisition if, in the opinion of the directors, it is probable that these costs will be incurred.

Where proceeds are received from the disposal of players, management and professional department support team these future receipts are not recognised as part of the proceeds of disposal until such time as the events upon which these receipts are dependent, are known to have occurred. No value is recognised in the financial statements for players, management and professional department support team developed within the company.

**Assets Under Construction**

Costs relating to material incomplete building projects are capitalised as assets under construction. No depreciation is charged until the building work is completed and the asset brought into use. At this time the asset will be reclassified into an appropriate fixed asset category.

**Lincoln City Football Club  
Company Limited**

**Notes to the Financial Statements - continued  
for the Period 1 June 2017 to 30 June 2018**

3. EMPLOYEES AND DIRECTORS

The average number of employees during the period was 246 (2017 - 169).

4. OPERATING (LOSS)/PROFIT

The operating loss (2017 - operating profit) is stated after charging:

	Period 1.6.17 to 30.6.18 £	Year Ended 31.5.17 £
Depreciation - owned assets	166,165	108,837
Transfer registrations amortisation	151,792	29,792
Computer software amortisation	-	3,120
	<u>          </u>	<u>          </u>

5. TAXATION

Analysis of the tax charge

The tax charge on the loss for the period was as follows:

	Period 1.6.17 to 30.6.18 £	Year Ended 31.5.17 £
Current tax:		
UK corporation tax	-	20,204
	<u>          </u>	<u>          </u>
Tax on (loss)/profit	-	20,204
	<u>          </u>	<u>          </u>

Factors that may affect future tax charges

Losses carried forward amounted to £4,836,039 (2017: £3,802,709). No provision has been made for a deferred taxation asset as the recoverability of these losses against future profits is uncertain.

**Lincoln City Football Club  
Company Limited**

**Notes to the Financial Statements - continued  
for the Period 1 June 2017 to 30 June 2018**

6. INTANGIBLE FIXED ASSETS

	Transfer registrations £	Computer software £	Totals £
<b>COST</b>			
At 1 June 2017	65,000	3,900	68,900
Additions	794,518	-	794,518
At 30 June 2018	<u>859,518</u>	<u>3,900</u>	<u>863,418</u>
<b>AMORTISATION</b>			
At 1 June 2017	29,792	3,900	33,692
Amortisation for period	151,792	-	151,792
At 30 June 2018	<u>181,584</u>	<u>3,900</u>	<u>185,484</u>
<b>NET BOOK VALUE</b>			
At 30 June 2018	<u>677,934</u>	<u>-</u>	<u>677,934</u>
At 31 May 2017	<u>35,208</u>	<u>-</u>	<u>35,208</u>

7. TANGIBLE FIXED ASSETS

	Freehold property £	Assets under construction £	Equipment £
<b>COST OR VALUATION</b>			
At 1 June 2017	2,663,012	-	263,359
Additions	7,340	664,357	245,789
Disposals	-	-	(42,295)
At 30 June 2018	<u>2,670,352</u>	<u>664,357</u>	<u>466,853</u>
<b>DEPRECIATION</b>			
At 1 June 2017	1,240,371	-	134,101
Charge for period	71,656	-	73,644
Eliminated on disposal	-	-	(39,916)
At 30 June 2018	<u>1,312,027</u>	<u>-</u>	<u>167,829</u>
<b>NET BOOK VALUE</b>			
At 30 June 2018	<u>1,358,325</u>	<u>664,357</u>	<u>299,024</u>
At 31 May 2017	<u>1,422,641</u>	<u>-</u>	<u>129,258</u>



**Lincoln City Football Club  
Company Limited**

**Notes to the Financial Statements - continued  
for the Period 1 June 2017 to 30 June 2018**

7. TANGIBLE FIXED ASSETS - continued

	All weather pitch £	Motor vehicles £	Totals £
<b>COST OR VALUATION</b>			
At 1 June 2017	443,873	23,700	3,393,944
Additions	-	-	917,486
Disposals	-	-	(42,295)
At 30 June 2018	<u>443,873</u>	<u>23,700</u>	<u>4,269,135</u>
<b>DEPRECIATION</b>			
At 1 June 2017	304,915	23,700	1,703,087
Charge for period	20,865	-	166,165
Eliminated on disposal	-	-	(39,916)
At 30 June 2018	<u>325,780</u>	<u>23,700</u>	<u>1,829,336</u>
<b>NET BOOK VALUE</b>			
At 30 June 2018	<u>118,093</u>	-	<u>2,439,799</u>
At 31 May 2017	<u>138,958</u>	-	<u>1,690,857</u>

Freehold property is included in the accounts at valuation and other tangible fixed assets at historical cost. The St Andrews Stand and Stacey West Stand were revalued by the directors in the year 1990/91 and the South Park Stand revalued in 1992/93. In 1993/94 the Stacey West Stand was revalued by a further £300,000 and other ground improvements by £91,022. In 1994/95 the Sincil Bank Stand was completed and revalued by £719,821. Had the revaluations not been carried out, the original cost less grants of the stands and buildings would have been £1,299,809 (2017: £1,292,469) and the net book value £782,481 (2017: £801,290).

The directors confirm these figures are still an accurate valuation.

**Lincoln City Football Club**  
**Company Limited**

**Notes to the Financial Statements - continued**  
**for the Period 1 June 2017 to 30 June 2018**

**8. FIXED ASSET INVESTMENTS**

	Shares in group undertakings £
<b>COST</b>	
At 1 June 2017	1
Additions	<u>3</u>
At 30 June 2018	<u>4</u>
<b>NET BOOK VALUE</b>	
At 30 June 2018	<u>4</u>
At 31 May 2017	<u>1</u>

The company's investments at the Balance Sheet date in the share capital of companies include the following:

**Lincoln City Football Club Centre of Excellence Limited**

Registered office:

Nature of business: Developing of sporting excellence

	%
Class of shares:	holding
Ordinary	100.00

**Impfinity Ltd**

Registered office:

Nature of business: Other business support activities

	%
Class of shares:	holding
Ordinary	100.00

**9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2018	2017
	£	£
Trade debtors	516,784	242,995
Amounts owed by group undertakings	2,300,000	6,303
Other debtors	153,631	2,400,000
Prepayments and accrued income	<u>142,330</u>	<u>167,262</u>
	<u>3,112,745</u>	<u>2,816,560</u>

**Lincoln City Football Club  
Company Limited**

**Notes to the Financial Statements - continued  
for the Period 1 June 2017 to 30 June 2018**

10. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2018	2017
	£	£
Hire purchase contracts (see note 12)	9,535	9,535
Trade creditors	754,529	324,410
Tax	20,260	20,204
Social security and other taxes	384,038	199,303
Bonds	67,945	61,923
Directors' current accounts	-	119,700
Accruals and deferred income	2,362,163	1,183,765
Deferred grants	18,644	19,644
	<u>3,617,114</u>	<u>1,938,484</u>

11. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2018	2017
	£	£
Hire purchase contracts (see note 12)	45,305	58,220
Bonds	499,194	221,060
Deferred capital grant more than five years	27,201	60,912
Accruals and deferred income	-	11,000
Deferred grants	30,576	30,576
	<u>602,276</u>	<u>381,768</u>

12. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Hire purchase contracts	
	2018	2017
	£	£
Net obligations repayable:		
Within one year	9,535	9,535
Between one and five years	45,305	58,220
	<u>54,840</u>	<u>67,755</u>

	Non-cancellable operating leases	
	2018	2017
	£	£
In more than five years	<u>365,625</u>	<u>-</u>

Lincoln City Football Club  
Company Limited

Notes to the Financial Statements - continued  
for the Period 1 June 2017 to 30 June 2018

13. SECURED DEBTS

The following secured debts are included within creditors:

	2018 £	2017 £
Hire purchase contracts	<u>54,840</u>	<u>67,755</u>

Security is given against the asset to which the loan relates.

14. RESERVES

	Revaluation reserve £
At 1 June 2017 and 30 June 2018	<u>830,200</u>

15. CONTINGENT LIABILITIES

There are potential liabilities and assets in respect of transactions involving players registrations. Due to the variable nature of these amounts it is not possible to calculate the maximum potential liability or asset.

16. CAPITAL COMMITMENTS

	2018 £	2017 £
Contracted but not provided for in the financial statements	<u>635,643</u>	<u>-</u>

17. RELATED PARTY DISCLOSURES

TRADING RELATIONSHIPS

During the period the company has traded with other businesses in which individual directors have an interest.

All of these transactions were carried out under normal commercial terms.

DIRECTORS

There were no amounts owing to directors at 30 June 2018 (2017: £119,700).

These loans were unsecured and no interest was charged.

18. GOING CONCERN

The company continues to be supported by its parent company and underlying investors.

**Lincoln City Football Club Company Limited (Registered number: 00045611)**

**Group Consolidated Balance Sheet**  
**30 June 2018**

	Notes	2018		2017	
		£	£	£	£
<b>FIXED ASSETS</b>					
Intangible assets			677,934		35,208
Tangible assets			2,439,799		1,690,857
Investments			<u>-</u>		<u>-</u>
			3,117,733		1,726,066
<b>CURRENT ASSETS</b>					
Stocks		7,223		5,251	
Debtors		812,751		416,560	
Cash at bank and in hand		<u>2,364,848</u>		<u>2,668,133</u>	
		3,184,822		3,089,944	
<b>CREDITORS</b>					
Amounts falling due within one year		<u>3,617,114</u>		<u>1,938,484</u>	
<b>NET CURRENT (LIABILITIES)/ASSETS</b>			<u>(432,292)</u>		<u>1,151,460</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			2,685,441		2,877,525
<b>CREDITORS</b>					
Amounts falling due after more than one year			<u>602,276</u>		<u>381,768</u>
<b>NET ASSETS</b>			<u>2,083,165</u>		<u>2,495,757</u>
<b>CAPITAL AND RESERVES</b>					
Called up share capital			4,327,074		3,650,181
Revaluation reserve			830,200		830,200
Retained earnings			<u>(3,074,109)</u>		<u>(1,984,624)</u>
<b>SHAREHOLDERS' FUNDS</b>			<u>2,083,165</u>		<u>2,495,757</u>
<b>DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR</b>					
			<b>2018</b>		<b>2017</b>
			£		£
Trade debtors			516,784		242,995
Amounts owed by group undertakings			-		6,303
Other debtors			153,631		-
Prepayments and accrued income			<u>142,336</u>		<u>167,262</u>
			<u>812,751</u>		<u>416,560</u>

This note does not form part of these financial statements